

Disclaimer

This presentation contains statements, estimates and projections which are forward-looking statements (as defined in Section 21E of the Securities Exchange Act of 1934, as amended). Statements that are not historical are forward-looking, and include, without limitation, projections and estimates concerning the timing and success of specific projects and the future production, revenues, income and capital spending of CONSOL Energy Inc. ("CEIX"). When we use the words "anticipate," "believe," "could," "continue," "estimate," "expect," "intend," "may," "plan," "predict," "project," "should," "target," "will," "would," or their negatives, or other similar expressions, the statements which include those words are usually forward-looking statements. When we describe our expectations or strategies, including with respect to the Itmann Mining Complex, that involve risks or uncertainties, we are making forward-looking statements. These forward-looking statements involve risks and uncertainties that could cause actual results and outcomes to differ materially from results and outcomes expressed in or implied by our forward-looking statements. Accordingly, investors should not place undue reliance on forward-looking statements as a prediction of future actual results. We have based these forward-looking statements on our current expectations and assumptions about future events. While our management considers these expectations and assumptions to be reasonable, they are inherently subject to significant business, economic, competitive, regulatory and other risks, contingencies and uncertainties, most of which are difficult to predict and many of which are beyond our control. Factors that could cause future actual results to differ materially from those made or implied by the forward-looking statements include risks, contingencies and uncertainties that are described in detail under the captions "Forward-Looking Statements" and "Risk Factors" in our public filings with the Securities and Exchange Commission. The forward-looking statements in this presentation speak only as of the date of this presentation; we disclaim any obligation to update the statements, whether in response to new information, future events or otherwise, except as required by law, and we caution you not to rely on them unduly.

This presentation includes unaudited "non-GAAP financial measures" as defined in Regulation G under the Securities Exchange Act of 1934, including EBITDA, Adjusted EBITDA, CONSOL Marine Terminal Adjusted EBITDA, Total CEIX Liquidity, Cost of Coal Sold, Average Cash Cost of Coal Sold Per Ton, Average Cash Margin Per Ton Sold, CMT Operating Cash Costs, and Free Cash Flow. The presentation of non-GAAP financial measures is not intended to be a substitute for, and should not be considered in isolation from, the financial measures reported in accordance with GAAP. Please see the appendix to this presentation for a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP measures.

Executive Summary

- CEIX recorded Adjusted EBITDA⁽¹⁾ of \$182MM and free cash flow⁽¹⁾ of \$41MM for 1Q24.
 - PAMC produced 6.5MM tons while completing three longwall moves in the quarter.
 - Itmann Mining Complex sold 193K tons for 1Q24, beating last quarter's sales by 34K tons.
- From the beginning of December 2022 through April 30, 2024, CEIX has repurchased 6.1MM shares of its common stock, or approximately 18% of shares outstanding over the same time period.
- Returned approximately 89% of 1Q24 free cash flow⁽¹⁾ to shareholders through share repurchases at a weighted average price of \$83.74 per share.
- Expanded PAMC sales into export markets by leveraging product quality and logistics assets.
 - 64% of our total revenue & other income was generated from export sales in 1Q24, compared to 33% in FY18.
- Increased PAMC contracted position to 22.9MM tons for 2024 and 13.5MM tons for 2025.
- Increased Itmann Mining Complex contracted position to 717K tons for 2024.
- Released updated guidance to reflect the current market landscape and the expected impact of the Francis Scott Key Bridge collapse.

Building Long-Term Value

Success securing

long-term

contracts which

provides revenue

visibility

Guiding principles of safety, compliance, and continuous improvement

High quality products serving industrial, power generation, and metallurgical applications allow for flexibility

Expanded
throughput
capacity at the
CMT allows for
future sales book
diversification

Ability to develop and access global markets due to advantaged logistics and product quality

No near-term debt maturities reduces dependence on capital markets

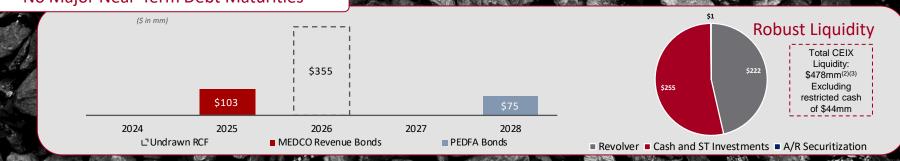
Strong

liquidity⁽²⁾⁽³⁾ of

\$478 million

Industry-leading shareholder return program linked to free cash flow⁽³⁾ generation

No Major Near-Term Debt Maturities(1)

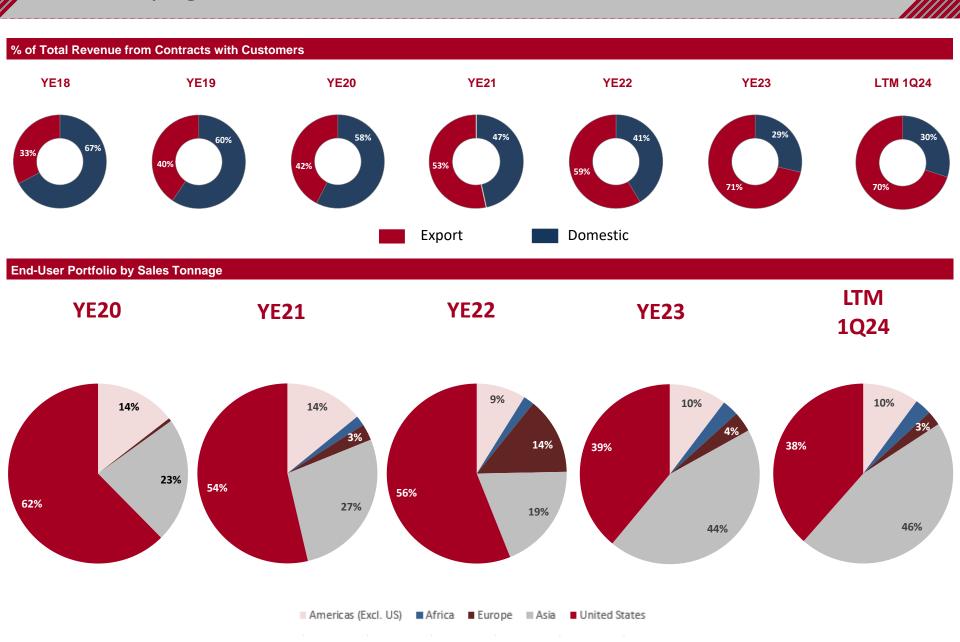


Source: Company filings.

- (1) Debt Maturities as of March 31, 2024
- (2) As of March 31, 2024, there were no borrowings on the \$355mm revolver and it is only being used for providing letters of credit with \$133mm issued. Excludes finance leases and other debt arrangements.
 - Total CEIX Liquidity and free cash flow are non-GAAP measures; see the Appendix for reconciliations to the most comparable GAAP measure.

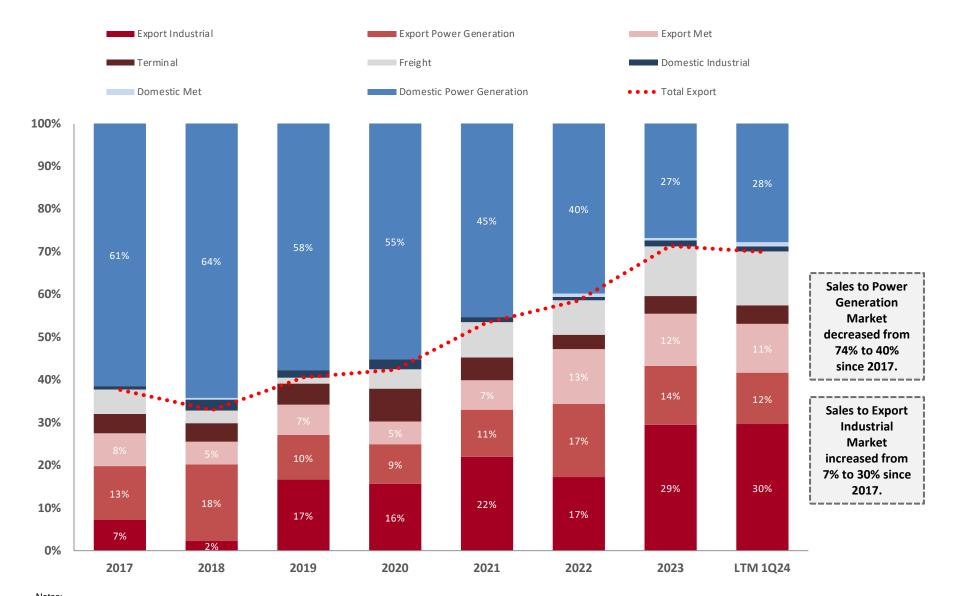


Diversifying Our Revenue Mix and End Use Markets



Significant Sales Shift Toward Export and Industrial Markets

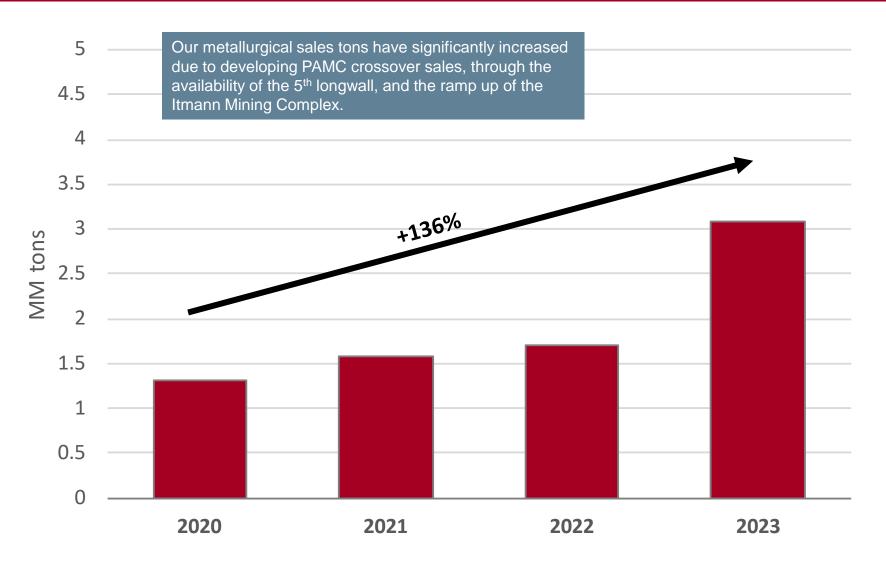
(% of total revenue from contracts with customers)



Industrial includes brick kiln and cement manufacturing

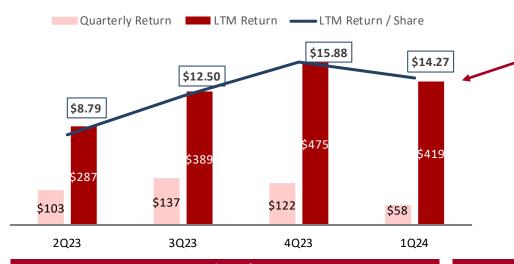
Expanding Metallurgical Portfolio

Total Metallurgical Tons Sold



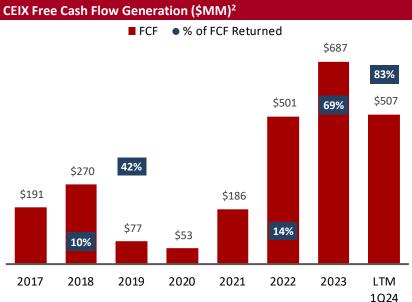
Record Free Cash Flow Generation Drives Debt Reduction & Pivot to Shareholder Returns

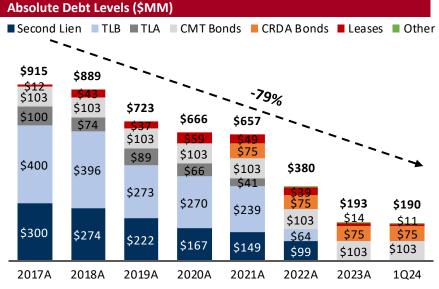
Quarterly and LTM Shareholder Return¹ (\$MM, except per share data)



When factoring in our 10b5-1 plan in April 2024, we returned \$432MM to our shareholders over the last twelve months.

- Utilizing 1Q24 free cash flow, CEIX repurchased 440k shares of common stock at an average price of \$83.74 per share.
- Approx. 18% reduction in number of shares outstanding since the beginning of December 2022.





Note: Some totals may not foot due to rounding

- (1) Source: Public filings as of March 31, 2024
- (2) A non-GAAP financial measure. See the Appendix for a reconciliation.



CEIX Balance Sheet Legacy Liabilities

Significant legacy liability reductions over the past three years

- Cash payments related to legacy liabilities are declining over time.
- Approximately 55% of all CEIX employee liabilities are likely "closed" as of 12/31/2023.
- CEIX's Qualified Pension Plan was funded at 110% as of 3/31/24, compared to 107% for the average S&P 1500 DB plan.
 - Plan asset returns were in the top 36% over the last 18 years, which is inclusive of historic periods of market and interest rate volatility.
- Actively managing ARO liabilities through discretionary project development and funding.

Servicing **Sheet Value** (\$mm) Cost LTM 3/31/2024 3/31/2024 Long-term disability \$7 Workers' compensation \$48 \$10 Coal workers' pneumoconiosis \$169 \$15 Other post-employment benefits \$226 \$19 Pension obligations \$23 \$2 Asset retirement obligations \$240 \$24 \$70 Total legacy liabilities \$713

CEIX legacy liabilities

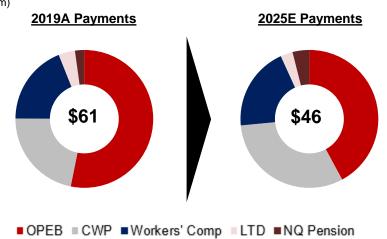
(\$ mm)



CEIX employee-related liability projections

(\$ mm)

Legacy Liabilities





Cash

Balance

2024 Q1 Results and 2024 Guidance

	For	Guidance		
Earnings Results	March 31, 2024	March 31, 2023	Change	2024 ⁽³⁾
Pennsylvania Mining Complex				
Production (MM Tons)	6.5	7.0	(0.5)	
Sales (MM Tons)	6.1	6.7	(0.6)	24.0-26.0
Average Coal Revenue per Ton Sold	\$68.33	\$84.32	(\$15.99)	\$62.50-\$66.50
Average Cash Cost of Coal Sold per Ton ⁽¹⁾	\$40.29	\$33.61	\$6.68	\$37.50-\$39.50
Average Cash Margin per Ton Sold ⁽¹⁾	\$28.04	\$50.71	(\$22.67)	
Itmann Mining Complex				
Sales (MM Tons)				0.7-0.9
CONSOL Marine Terminal				
Throughput Volume (MM Tons)	4.5	4.6	(0.1)	
Terminal Revenue (\$MM)	\$25	\$27	(\$2)	
CMT Operating Cash Costs ⁽²⁾ (\$MM)	\$7	\$6	\$1	
CONSOL Marine Terminal Adjusted EBITDA ⁽²⁾ (\$MM)	\$17	\$21	(\$4)	
CEIX Financials (\$MM)				
Adjusted EBITDA ⁽²⁾	\$182	\$346	(\$164)	
Capital Expenditures	\$42	\$34	\$8	\$155-\$180
Free Cash Flow ⁽²⁾	\$41	\$221	(\$180)	
Dilutive Earnings per Share (\$/share)	\$3.39	\$6.55	(\$3.16)	

(3)

^{(1) &}quot;Average cash cost of coal sold per ton" and "average cash margin per ton sold" are operating ratios derived from non-GAAP financial measures; each are reconciled to the most directly comparable GAAP financial measure in the Appendix.

⁽²⁾ Adjusted EBITDA, CMT Operating Cash Costs, CONSOL Marine Terminal Adjusted EBITDA, and Free Cash Flow are non-GAAP financial measures. Please see the Appendix for a reconciliation of each to the most directly comparable GAAP financial measure.

CEIX is unable to provide a reconciliation of average cash cost of coal sold per ton guidance, an operating ratio derived from non-GAAP financial measures, due to the unknown effect, timing and potential significance of certain income statement items.

Sustainability Management Approach



Forward Progress Sustainability Initiative: A Natural Progression

- Core Value Based Corporate Culture
- Safety
- Compliance
- · Continuous Improvement

- 2. Strong Corporate Governance
- · Guided by ethics and compliance
- Board level oversight of sustainability matters
- 3. Stated Financial Priorities
- Prioritize a strong balance sheet
- Grow opportunistically
- · Create shareholder value





4. Alignment with Corporate Strategy

- Product quality and logistics create opportunities for PAMC product
- Clear goals for portfolio diversification

5. Innovation and Technology

 Seeded CONSOL Innovations LLC, dedicated to creating long-term value in the non-combustible carbon products and materials markets.

6. Stakeholder Engagement

Established the CONSOL Cares
 Foundation to conduct outreach and enhance the communities within our operational footprint.





7. Deployment of ESG Operating Standards

- Safety Management System certified by NMA CoreSafety.¹
- Environmental and Social Management Practices assessed under BetterCoal code.²

8. Transparency and Disclosure

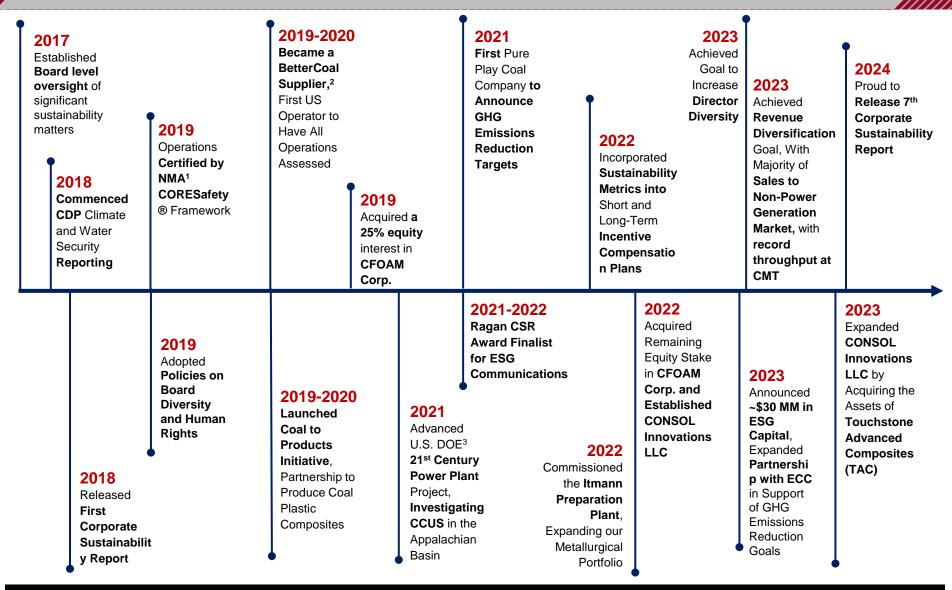
- Annual sustainability report informed by GRI and SASB frameworks.
- Participation in third party disclosures, such as CDP.

9. Goals, Targets, and Ambition

 Sustainability metrics include GHG emission reduction targets, seeking to achieve a 50% reduction in scope 1 and scope 2 emissions by 2026, with an aim for net zero by 2040.³

- (1) NMA is the National Mining Association's CORESafety framework.
- (2) CONSOL's operations were assessed against the Bettercoal Code, Version 1.1.
- (3) Compared to a 2019 baseline. Note our interim and net zero targets exclude Scope 3 emissions. Please refer to the Cautionary Statement Regarding Forward-Looking Statements in our October 13, 2021 press release.

Forward Progress: Sustainability Milestones



Sustainably leading the transformation of a mature industry that holds high potential to benefit society going forward.

⁽¹⁾ NMA is the National Mining Association's CORESafety framework.

⁽²⁾ CONSOL's operations were assessed against the Bettercoal Code, Version 1.1.

⁽³⁾ U.S. DOE is United States Department of Energy.

2023 Corporate Sustainability Report¹ Highlights

→ EMPLOYEE HEALTH & SAFETY

Coal Operations Employee TRIR of 2.93 is 33% better than MSHA national average.2



→ WORKFORCE ENGAGEMENT

89% Average Voluntary Retention Rate with 43% of our employees having 10+ years of Company Service.



→ DIVERSITY

Achieved Goal to Increase Diversity from a gender, ethnicity or racial standpoint in 2023. The Board of Directors is 33% diverse and the Executive Management Team is 40% diverse.



→ WOMEN IN MANAGEMENT

34% of Supervisory or Management Positions in the Corporate Office are held by Women, although women comprise 4.4% of our workforce.



→ COMMUNITY RELATIONS

Surpassed \$3.3MM in charitable donations since inception of the CONSOL Cares Foundation.



→ ENVIRONMENTAL COMPLIANCE

Compliance Record Exceeded 99.9% for the 11th consecutive year³ and reused a record 794MM Gallons of Water.



→ EMISSIONS AND CLIMATE

GHG Emission Reduction Targets seek to achieve a 50% reduction in Scope 1 and 2 emissions by 2026, and net zero Scope 1 and 2 emissions by 2040.4 Achieved a **14% reduction,** to date compared to a 2019 baseline.

→ REVENUE DIVERSIFICATION

70% of Revenue (including freight and terminal) came from export sales, and 60% derived from non-power ___ generation sales.5

→ TECHNOLOGY AND INNOVATION

Expanded CONSOL Innovations LLC and acquired the assets of Touchstone Advanced Composites (TAC), an innovative composite tooling supplier for the aerospace industry.



→ ESG CAPITAL

Approved Capital Expenditures of ~\$30.0MM through 2026 to support our GHG emissions reduction goals.



- (1) For more information, please refer to our 2023 Corporate Sustainability Report at www.consolenergy.com/sustainability.
- (2) TRIR is Total Recordable Incident Rate. MSHA national average based on data from January through September 2023. Coal Operations aggregates the PA Mining and Itmann Complexes.
- (3) Compliance rate calculated as rate of compliance with NPDES permit effluent limits.
- (4) Compared to a 2019 baseline. Note our interim and net zero targets exclude Scope 3 emissions. Please refer to the Cautionary Statement Regarding Forward-Looking Statements in our October 13, 2021 press release.

Appendix



Liquidity Summary

CEIX Financial Metrics (\$MM)	LTM 3/31/2024		
Liquidity (as of 3/31/2024)			
Cash/Cash Equivalents and Short-Term Investments	\$255		
Revolving Credit Facility	\$355		
Accounts Receivable Securitization (lesser of \$100MM and A/R borrowing base)	\$51		
Less: Letters of Credit Outstanding	(\$183)		
Total CEIX Liquidity ⁽¹⁾	\$478		

(1)

Adjusted EBITDA & Free Cash Flow Reconciliations

Adjusted EBITDA Reconciliation		
(\$MM)	1Q24	1Q23
Net Income	\$101.9	\$230.4
Plus (Less):		
Income Tax Expense	\$16.8	\$41.6
Interest Expense	\$5.4	\$10.3
Interest Income	(\$4.5)	(\$1.7)
Depreciation, Depletion and Amortization	\$57.0	\$59.6
EBITDA	\$176.6	\$340.1
Plus (Less):		
Loss on Debt Extinguishment	-	\$1.4
Stock-Based Compensation	\$5.1	\$4.8
Total Pre-tax Adjustments	\$5.1	\$6.2
Adjusted EBITDA	\$181.8	\$346.3

Free Cash Flow Reconciliation	4004	4000	0000	0000	0004	0000	0040	0040	0047
(\$MM)	1Q24	1Q23	2023	2022	2021	2020	2019	2018	2017
Net Cash Provided by Operating Activities	\$77.5	\$248.5	\$857.9	\$651.0	\$305.6	\$129.3	\$244.6	\$413.5	\$248.1
Capital Expenditures	(\$42.4)	(\$33.8)	(\$167.8)	(\$171.5)	(\$132.8)	(\$86.0)	(\$169.7)	(\$145.7)	(\$81.4)
Proceeds from Sales of Assets	\$6.2	\$6.0	I \$4.3	\$21.5	\$13.6	\$9.9	\$2.2	\$2.1	\$24.6
Investments in Mining-Related Activities	-	-	I (\$7.5)	-	-	-	-	-	-
Free Cash Flow	\$41.3	\$220.8	\$686.9	\$501.0	\$186.4	\$53.2	\$77.0	\$269.9	\$191.3

Average Cash Margin per Ton Sold and Average Cash Cost of Coal Sold per Ton Reconciliations

(\$MM except per ton data)	1Q24	1Q23
Total Coal Revenue (PAMC Segment)	\$416	\$563
Operating and Other Costs	\$293	\$261
Less: Other Costs (Non-Production and non-PAMC)	(\$51)	(\$38)
Cash Cost of Coal Sold	\$242	\$222
Total Tons Sold (in millions)	6.1	6.7
Average Coal Revenue per Ton Sold	\$68.33	\$84.32
Less: Average Cash Cost of Coal Sold per Ton	\$40.29	\$33.61
Average Cash Margin per Ton Sold	\$28.04	\$50.71

(\$MM except per ton data)	1Q24	1Q23
Operating and Other Costs	\$293	\$261
Less: Other Costs (Non-Production and non-PAMC)	(\$51)	(\$38)
Cash Cost of Coal Sold	\$242	\$222
Add: Depreciation, Depletion and Amortization (PAMC Production)	\$43	\$46
Cost of Coal Sold	\$286	\$268
Total Tons Sold (in millions)	6.1	6.7
Average Cost of Coal Sold per Ton	\$46.90	\$40.18
Less: Depreciation, Depletion and Amortization Costs per Ton Sold	\$6.61	\$6.57
Average Cash Cost of Coal Sold per Ton	\$40.29	\$33.61



CONSOL Marine Terminal Adjusted EBITDA and CMT Operating Cash Costs Reconciliations

CMT Adjusted EBITDA Reconciliation		
(\$MM)	1Q24	1Q23
Net Income	\$13.8	\$17.8
Plus:		
Interest Expense	\$1.5	\$1.5
Depreciation, Depletion and Amortization	\$1.2	\$1.2
EBITDA	\$16.6	\$20.5
Plus:		
Stock-Based Compensation	\$0.2	\$0.1
Total Pre-tax Adjustments	\$0.2	\$0.1
Adjusted EBITDA	\$16.8	\$20.6

CMT Operating Cash Costs Reconciliation		
(\$MM)	1Q24	1Q23
Operating and Other Costs	\$293.4	\$260.6
Less: Other Costs (Non-Throughput)	(\$285.2)	(\$253.6)
CMT Operating Costs	\$8.3	\$7.0
Less: Depreciation, Depletion and Amortization (Throughput)	(\$1.1)	(\$1.0)
CMT Operating Cash Costs	\$7.2	\$5.9

For more information:

